

COMPANY PROFILE

**SAFE, SMART, EFFICIENT INFRASTRUCTURE
THAT BUILDS BETTER COMMUNITIES.**



**McCONNELL
DOWELL**
CREATIVE CONSTRUCTION™

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**McCONNELL DOWELL HAS BEEN DRIVING
PROGRESS THROUGH MORE THAN 50 YEARS
OF CREATIVE CONSTRUCTION.**

Waterview Connection -
Auckland, New Zealand

INTRODUCTION

McConnell Dowell is the Creative Construction Company for clients who want to build better communities through safe, smart, efficient infrastructure.

Since 1961, we have built thousands of quality assets and facilities for clients and communities. Our expertise has grown steadily to span building, civil, electrical, fabrication, marine, mechanical, pipelines, rail, tunnel and underground construction.

With over 7,500 employees and professional engineering and construction teams in Australia, New Zealand, Asia and the Middle East, our clients benefit from our unique mix of local knowledge and international experience.

Our culture is founded on expertise, creativity and progressive thinking. We constantly challenge ourselves and our partners to find the best solution for every project. This attitude, along with our safe, high-quality, systematic and structured approach, has earned us the trust and loyalty of our clients.

We engage in all types of business relationships, from fixed price contracts through to risk-reward based systems such as Early Contractor Involvement. We are active participants in Public-Private (PPP) projects with access to the strong financial position of the Aveng Group.

Most importantly, we have a reputation for delivering what we promise in three key sectors:

Infrastructure – the foundation of today’s urban communities

From metro tunnels in Singapore, geothermal energy production in New Zealand, to award winning desalination plants in Australia, McConnell Dowell is building better communities through safe, smart, efficient transport, power and water infrastructure.












Resources – the backbone of economies

McConnell Dowell is driving progress and supporting growth and prosperity in cities and rural communities through the delivery of new oil, gas and mining facilities, marine terminals, process plants and modules, cross-country pipelines and underground mines.

Building – the fabric of our cities

Built Environs, our full-service building group, leads the way in delivering architecturally stunning and environmentally sustainable facilities. These include accommodation, commercial, defence, education, entertainment, government, health, industrial, office, retail, sport and transport related buildings.

Market Sector & Capability Matrix

McCONNELL DOWELL CAPABILITIES	MARKET SECTORS								
	Infrastructure			Resources			Building		
	Power	Water & Waste Water	Transport	Mining & Metals	Oil & Gas	Petrochemical	Government	Commercial / Industrial	Social
 Building	•	•	•	•	•	•	•	•	•
 Civil	•	•	•	•	•	•	•	•	•
 Electrical	•	•	•	•	•	•	•	•	•
 Fabrication	•	•		•	•	•			
 Maintenance	•	•	•		•	•			
 Marine	•	•	•	•	•	•			
 Mechanical	•	•	•	•	•	•	•	•	•
 Pipelines	•	•		•	•	•			
 Rail			•	•			•		•
 Roads & Bridges	•	•	•	•	•	•	•		•
 Tunnelling	•	•	•	•	•	•	•		•

THE McCONNELL DOWELL GROUP

MIDDLE EAST

Qatar • Dubai • Abu Dhabi
Saudi Arabia

The McConnell Dowell Group provides corporate oversight to operating entities in Australia, Asia, New Zealand, Pacific Islands and the Middle East.



McConnell Dowell – The Creative Construction Company, building better communities through safe, smart, efficient infrastructure.

www.mcconnelldowell.com
Operating in: Australia, Asia, New Zealand,
Pacific Islands, Middle East

McConnell Dowell:

- Average annual revenues of \$2 Billion
- Strong balance sheet, negligible debt
- Delivers individual infrastructure contracts circa \$1 Billion in value
- Experienced in all contract delivery models
- Employs over 7500 office and project staff
- Operates in 23 locations – Australia, Asia, New Zealand, Pacific Islands & the Middle East
- Over 50 years of Creative Construction 1961—now



Built Environs – Provides multi-disciplinary capability in design and construction of commercial, industrial and institutional buildings.

www.builtenvirons.com.au
Operating in: Australia



Parent Company Aveng Limited, have a number of specialist operating groups that partner with McConnell Dowell on projects.

www.aveng.co.za



ASIA

● Shanghai

● Hong Kong

● Laos

● Philippines

● Thailand

● Malaysia

● Singapore

● Indonesia

● Papua New Guinea

● Solomon Islands

● Kiribati

THE PACIFIC

● American Samoa

● New Caledonia

● Tonga

AUSTRALIA

● Brisbane

● Perth

● Adelaide

● Sydney

● Melbourne

NEW ZEALAND

● Auckland

● Christchurch

MARKET SECTORS

INFRASTRUCTURE
RESOURCES
BUILDING



Lower Hatea River Crossing -
Whangarei, New Zealand
Photographer: Patrick Reynolds



DRIVING PROGRESS IN INFRASTRUCTURE

“McConnell Dowell demonstrated total commitment towards safety and quality throughout the execution of the works. I would not hesitate to recommend McConnell Dowell.”

Milind Kumar
Project Director,
Adelaide Desalination Plant,
SA Water



⚡ Power

McConnell Dowell helps create safe, sustainable and efficient power infrastructure that supports today's energy hungry and environmentally conscious communities. We deliver civil, electrical, mechanical, pipelines and tunnelling works across all power generation types.

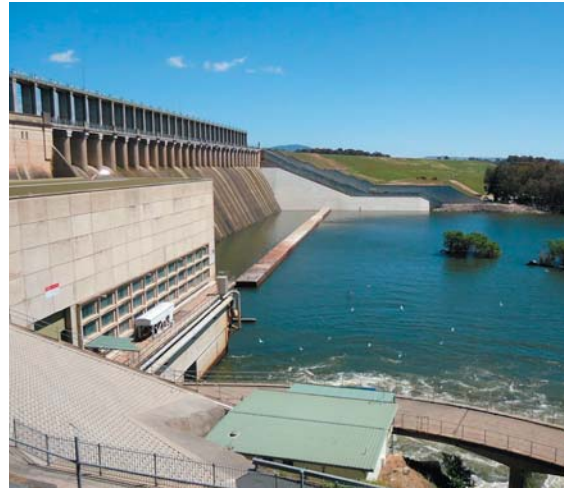
Recent projects that reflect today's focus on energy sustainability include the engineering, procurement and construction of the 166 MW Te Mihi Geothermal Power Station in New Zealand, and the refurbishment of the 75 MW Ambuklao and 100 MW Binga Hydropower Plants in the Philippines.



🌊 Water & Waste Water

Safe and reliable water infrastructure is the foundation of a thriving community and McConnell Dowell delivers across the complete water network; from capture, storage and treatment to distribution and outfall.

During the recent droughts, State Governments across Australia entrusted us to deliver in excess of A\$3 billion worth of new water assets. Projects included over 400 km of large diameter cross-country pipelines, three major dams, and work on three large-scale desalination projects.



🚆 Transport

Our creative construction approach in transport minimises community disruption and drives progress in our major cities.

Our recently completed 13 km long light rail network is bringing new levels of access and mobility to the Gold Coast, Australia's tourist mecca. Intelligent engineering enabled us to expand South Australia's rail network with the Southern Hemisphere's longest incrementally-launched bridge.

In New Zealand we are constructing the Southern Hemisphere's largest current road tunnel – the Waterview Connection – under Auckland. We are also delivering three new underground stations and over 5 km of new tunnelled rail track to extend Singapore's metro network.



Key Infrastructure Projects

Power

- Te Mihi Geothermal Power Station (New Zealand)
- Ambuklao and Binga Hydropower Plants (Philippines)
- Keppel Merlimau Co-generation Power Station (Singapore)
- Bogong Hydro Power Station (Australia)

Water & Waste Water

- Adelaide Desalination Plant and Transfer Pipeline (Australia)
- Hume Dam Upgrade (Australia)
- Rosedale WWTP Outfall (New Zealand)
- Sydney Desalination Project, Distribution Network (Australia)

Transport

- Gold Coast Light Rail Project (Australia)
- Beauty World Station and associated tunnels (Singapore)
- Seaford Rail Extension (Australia)
- Waterview Connection (New Zealand)



DRIVING PROGRESS IN RESOURCES

**THE ABILITY TO DELIVER
SAFE, ON TIME PROJECTS
MAKES McCONNELL DOWELL
THE PARTNER OF CHOICE IN
THE RESOURCE SECTOR.**

QCLNG Delivery Station on Curtis Island -
Queensland

Mining & Metals

The mining and metals sector is driven by efficiency, safety and value, and McConnell Dowell's multidiscipline capability and remote construction experience is highly valued by our clients. We've repeat business relationships with industry leaders like BHP Billiton, Vale and Rio Tinto.

We have specialised plant and people skilled in the construction of cross-country pipelines, marine terminals, process plants, materials handling equipment, rail infrastructure and underground construction. McConnell Dowell has delivered efficient new mining infrastructure in remote locations: from the harsh, dry Australian desert to the tropical rainforests of PNG, Indonesia and Laos.



Oil & Gas

McConnell Dowell is a leading EPC and construction service provider to the oil and gas sector. We have successfully delivered some of the sector's largest and most complex projects including gas and oil pipelines, major processing facilities and civil/marine infrastructure.

Our multi-disciplined, integrated service offers expertise in engineering, procurement, fabrication and the construction disciplines of pipelines, civil, marine and structural mechanical piping. With industry-leading systems to optimise safety, environmental and quality outcomes, we deliver cost-effective solutions and achieve outstanding results for our clients.



Petrochemical

Design, interface and integration management are crucial to success in the petrochemical sector. Our multidisciplinary approach is what sets us apart from our competitors.

Our skills encompass civil, mechanical and electrical solutions, and cover instrumentation, fabrication and piping. Whether blending facilities in Singapore, process plants in Thailand, or storage and distribution facilities in Indonesia, we've got the experience to deliver safe, high-quality, well planned projects to all petrochemical clients.



Key Resources Projects

Mining & Metals

- Koniambo Nickel Project (New Caledonia)
- Vale Malaysia Manufacturing Project (Malaysia)
- Bakan Gold Mines Project (Indonesia)
- Ore Car Repair Shop (Australia)

Oil & Gas

- Singapore Parallel Train (Singapore)
- Australia Pacific LNG Project (Australia)
- Fourth Parallel Transmission Pipeline Stage 2 (Thailand)
- Oiltanking Storage Terminal (Indonesia)

Petrochemical

- Helios Bulk Liquid Storage & Blending Facilities (Singapore)
- Lanxess Compass Civil Works Package (Singapore)
- Jurong Aromatics Complex Jetty Works (Singapore)
- Dow Petrochemical Facility (Thailand)

DRIVING PROGRESS IN **BUILDING**

AS THE COMMERCIAL BUILDING BRAND OF THE McCONNELL DOWELL GROUP, BUILT ENVIRONS HAS THE ABILITY TO DELIVER EVERYTHING FROM SMALL SCALE REFURBISHMENTS THROUGH TO MAJOR DEVELOPMENTS ACROSS AUSTRALIA.



South Australian Police Headquarters –
South Australia

Government

We are proud to work with government to build better, more efficient infrastructure that serves communities. From local council to state and federally-funded initiatives, we maximise value-for-money and manage a broad range of stakeholder and community relationships to ensure delivery is smooth and successful.

We combine a collaborative, best-for-project approach with accredited environmental, quality, safety and project management systems, to deliver consistent high quality construction – on time and on budget.

Commercial / Industrial

From large-scale industrial processing plants and high-tech manufacturing facilities to multi-storey office developments and landmark retail developments, we are experienced in working across all commercial delivery models and frameworks.

Our unwavering commitment to client satisfaction, coupled with our commercial and contractual flexibility has produced a solid history of successfully delivering a diverse range of construction projects for a wide range of clients.

From traditional lump sum contracts to guaranteed maximum price and design and construct projects, we have the proven capability to deliver your next industrial or commercial construction project.

Social

With a strong history of delivering world-class education, entertainment, sporting, and leisure facilities, it is our commitment to client-centred, solutions-based construction that achieves excellent results for our clients.

We understand that cost, quality and schedule are all imperative in building social infrastructure. That's why our dedicated team of in-house design management, and costing and planning professionals work closely with our clients, their stakeholders and our internally-assigned project teams to develop fully costed value-engineered designs that deliver greater cost, quality and time surety.



Key Building Projects

Government

- Gold Coast Light Rail Building Works (QLD, Australia)
- Parks Community Centre Redevelopment (SA, Australia).
- RAAF Base Edinburgh Single LEAP (SA, Australia)
- Whyalla Hospital Cancer Centre Redevelopment (SA, Australia)

Commercial/ Industrial

- Adelaide Desalination Plant Building Works (SA, Australia)
- ACI Owens Illinois Glass Production Plants (SA, Australia)
- Ocean Keys Shopping Centre Redevelopment (WA, Australia)
- Ravensthorpe Nickel Projects (WA, Australia)

Social

- Adelaide Oval Western Grandstand (SA, Australia)
- Adelaide Showground Goyder Pavillion (SA, Australia)
- University of South Australia Hawke Building (SA, Australia)
- University of Western Australian Biomedical Research Facility (WA, Australia)







McCONNELL DOWELL IS A PROGRESSIVE ENGINEERING CONSTRUCTION AND MAIN COMPANY WITH SPECIALIS CAPABILITIES.



Gold Coast Light Rail (GCLR) -
Queensland

NG, TENANCE T

CAPABILITIES

-  Rail
-  Marine
-  Tunnel & Underground
-  Pipelines
-  Fabrication
-  Mechanical



RAIL



WE ARE FULLY EQUIPPED WITH OUR OWN RAIL PLANT

McConnell Dowell understands the rail sector and the need for robust design processes; safe, flexible construction approaches; and open communication with clients throughout the development or augmentation of a rail system.

We have expertise in the construction, maintenance and asset management of light, metropolitan and urban transport infrastructure through to regional and heavy haul railway networks.

We are fully equipped with our own rail plant and have a dedicated, state-of-the-art plant yard and workshop in Victoria to provide full maintenance of our fleet.

We are skilled at working on or near live railways during construction of track, rail systems, civil structures, stations and depot facilities. We operate as an approved Rolling Stock Operator under Rail Safety Accreditation for a range of maintenance and renewal contracts across Australia.

Key Rail Projects

- Springvale Road Grade Separation Project (VIC, Australia)
- Fortescue Metals Group Track Construction (WA, Australia)
- Seaford Rail Extension (SA, Australia)
- Wayville Station (SA, Australia)
- Balacava Station Upgrade (VIC, Australia)
- Narre Warren – Cranbourne Road Grade Separation and Duplication (VIC, Australia)
- Gold Coast Light Rail Project (QLD, Australia)

MARINE



THE PARTNER OF CHOICE FOR RESOURCE CLIENTS LIKE RIO TINTO, VALE AND BHP BILLITON

The McConnell Dowell name is synonymous with marine design and construction, with over 50 years of award-winning solutions for wharves, jetties, ocean outfalls, breakwaters, causeways and submarine pipelines.

Innovation is our hallmark. It was our purpose-built barge that laid twin 1200 mm diameter pipelines across Botany Bay in Sydney. Our modular approach to wharf construction made us industry leaders and the partner of choice for resources clients like Rio Tinto and BHP Billiton.

Our fleet of marine equipment is ahead of the world, while our systems and procedures for marine project delivery are proven in the protection of our people, plant and the environment.

Key Marine Projects

- Roy Hill Iron Ore Marine Facilities Package (WA, Australia)
- Webb Dock Maritime Infrastructure Works (VIC, Australia)
- Vale Malaysia Manufacturing Project (Malaysia)
- Hay Point Coal Terminal Expansion (QLD, Australia)
- Fortescue Metals Group Berths 1 – 4 (WA, Australia)
- Hin Leong Marine Facilities (Singapore)
- BHP Billiton Rapid Growth Projects 5 & 6, Port Facilities (WA, Australia)
- Port Kembla Outer Harbour Tug Berth Facility (NSW, Australia)
- Sydney Desalination Project – Distribution Network (NSW, Australia)
- Common User Facility (CUF) (SA, Australia)
- Cape Lambert 80MTPA Wharf Upgrade Project (WA, Australia)
- Dampier Port Upgrade – Phase A & B (WA, Australia)
- Tahuna Ocean Outfall (New Zealand)
- Rosedale AWTP Ocean Outfall Project (New Zealand)



TUNNEL & UNDERGROUND

WE HAVE DELIVERED OVER 140 KM OF SAFE, SMART, EFFICIENT TUNNELS AND UNDERGROUND SPACES

McConnell Dowell tunnels have provided the means to alleviate traffic congestion, extend rail networks, generate sustainable hydropower, unlock precious resources and sustain communities through new clean water supplies. We have delivered over 140 km of safe, smart, efficient tunnels and underground spaces while minimising community and environment impact.

Our skill is in selecting the right technology and approach to suit each project's unique requirements. We have engineered solutions using tunnel boring machines (TBM), road headers, drill and blast, pipe-jacking, micro-tunnelling and horizontal directional drilling (HDD).

Our strong relationships with key equipment suppliers mean

we mobilise quickly and begin construction on time. Our standard practice is to coordinate underground and above-ground activities to minimise any inconvenience to businesses, residents and traffic.

We broke TBM tunnelling world records during the Blue Mountains Sewerage Scheme, completed the longest pipejack in the Southern Hemisphere on the Pringle Hill NNA Pipeline, and are the only contractor in the Southern Hemisphere to have performed three successful TBM marine recoveries.

Looking to the future, we are driving progress in the resources sector through the safe, compliant and efficient delivery of mine access drives using rapid advance, full-face tunnelling technology.

Key Tunnel & Underground Projects

- Waterview Connection (New Zealand)
- Beauty Word Station & Tunnels (Singapore)
- Ambuklao & Binga Hydropower Plants Rehabilitation (Philippines)
- Adelaide Desalination Plant Inlet & Outlet Tunnels (SA, Australia)
- Bogong Hydro Power Project (VIC, Australia)
- Sydney Desalination Plant Project - Distribution Network (NSW, Australia)
- Hobson Bay Tunnel Project (New Zealand)

PIPELINES



OVER 30,000 KM OF NEW PIPE NETWORKS DELIVERED

McConnell Dowell is a leading international pipeline contractor. We have constructed over 30,000 km of new pipe networks across more than 200 projects including gas, petroleum, water and slurry pipelines. These pipelines help drive economic and social progress across Australia, New Zealand, Asia, Africa and the Middle East.

McConnell Dowell is the partner of choice for complex EPC and construction projects. We are experts in large diameter pipeline construction and have delivered gas

pipelines up to 1300 mm (50") in diameter and water pipelines up to 1800 mm (70") in diameter. Our in-house specialist skills and plant enable execution of HDD, micro-tunnelling, marine pipe pulls, pipe bridges and other complex crossing solutions.

Our sustained success in the pipeline industry is based on strong client collaboration and effective community consultation and environmental management. We have received 30 industry awards for safety and environmental excellence.

Key Pipelines Projects

- Australia Pacific LNG EPC Pipeline (QLD, Australia)
- QCLNG Export Pipeline and Collection Header (QLD, Australia)
- QCLNG Narrows Crossing (QLD, Australia)
- Fourth Parallel Transmission Pipeline Stage 2 (Thailand)
- Installation of Submarine Pipelines and Associated Facilities from To Kwa Wan to North Point for former Kai Tak Airport Development (Hong Kong)
- Southern Regional Water Pipeline (QLD, Australia)



FABRICATION

**COLLECTIVELY, OUR
FOUR FABRICATION FACILITIES
CAN DELIVER 89,000 DIAMETER
INCHES OF PIPING PER MONTH**

McConnell Dowell has four fully-equipped steel fabrication facilities in Indonesia, Thailand, the United Arab Emirates and New Zealand. We also operate a precast yard in Perth, manufacturing items for projects in the western region of Australia.

Our facilities deliver a comprehensive and integrated design, procurement construction and fabrication service. They provide structural steel and marine structures, steelwork and process piping, process modules and pre-assembled racks, concrete structures and concrete modules.

Collectively, our fabrication facilities have the monthly capacity to produce 3,400 tonnes of heavy structural steel, 1,700 tonnes of medium structural steel, 89,000 diameter inches of piping and 1,260 tonnes of plate work. At peak we employ over 4,000 skilled personnel across our four fabrication facilities.

Modularisation

Modularisation is now an industry standard for major project developments. It can reduce site labour, lower construction costs, improve quality and safety, and expedite project delivery.

McConnell Dowell leads the way in this area. Our large scale wharf deck elements are used by companies like Rio Tinto and Fortescue Metals in the mining sector. Our pre-assembled racks (PARs) and modules (PAMs) are used by companies like ExxonMobil and Alstom in the oil & gas and power sectors.



MECHANICAL

INDUSTRY LEADING RESULTS IN SAFETY, QUALITY AND CLIENT SATISFACTION

With a long history in delivering complex mechanical and electrical construction projects stretching back to the early 1980s, McConnell Dowell is the construction company of choice.

Our mechanical group has specialist skills in oil and gas, mining and minerals, chemical processing and water. We have carried out many complex and challenging projects under all contract models, including EPC, D&C, Alliance and construct only models, of various sizes ranging from \$5M to \$300M+. Our experience extends across remote locations within Australia and throughout Indonesia, Laos and PNG, to name a few.

We have delivered complex piping, mechanical and electrical construction projects in demanding environments for clients such as ExxonMobil, BP, BHP Billiton, DuPont, and various water authorities. Our project engineers and managers have specialist skills in piping, mechanical and electrical design and installation, having successfully managed projects with peak workforces in excess of 1000 people. We've achieved industry leading results in safety performance and quality and client satisfaction.

Key Mechanical Projects

- Adelaide Desalination Project, SA Water (SA, Australia)
- Singapore Parallel Train Project, ExxonMobil (Singapore)
- Nam Con Son Gas Processing Facility, BP (Vietnam)
- Martabe Gold and Silver Mine, PT Agincourt Resources (Indonesia)
- Te Mihi Geothermal Power Station, Contact Energy (New Zealand)
- Ma'aden Reduction Area Mechanical & Piping Installation Contract, Ma'aden (Saudi Arabia)



HEALTH & SAFETY

The safety of our people is paramount to our success.

Our clients demand a safe project, and we deliver. Our safety results place us in the top tier of contractors in our industry.

We nurture a culture of safety ownership. Every employee has a job description and set of safety obligations to meet. Our managers are visible safety leaders. In addition to traditional safety metrics, their performance is tracked in activities such as the number of safety audits they carry out personally, and how many 'SafeTalks' they deliver.

Our site safety teams are structured and resourced effectively. Our Site Safety Managers are core members of our project leadership groups, and have a strong voice across all site activities.

Every project maintains an HSE Risk Register and our teams work from a comprehensive set of Safe Operating Procedures, Safe Work Instructions, and JSEAs. These are stored on the McConnell Dowell Management System, our centralised online library.

**HOME
WITHOUT
HARM**

**“DRIVING EFFICIENCY,
CONSISTENCY AND
IMPROVEMENT
TO PROTECT OUR
TEAMS, CLIENTS AND
THE COMMUNITY.”**

David Robinson
CEO, McConnell Dowell



SUSTAINABILITY

We act today with the future in mind.

Creative construction and sustainable solutions are fundamental when it comes to building future proofed infrastructure and resources for our communities. Ensuring a sustainable tomorrow for our teams, clients and the environment, means we must perform to the best of our ability today.

McConnell Dowell is a progressive company. We believe in empowering our employees to drive improvement in all areas of our business. Establishing a learning culture is our key focus.

We have shaped our systems in the areas of safety, environment and sustainability to make sure our accumulated knowledge is built on and transferred at all levels.

McConnell Dowell has a dynamic approach to accountability. Creating partnerships and maintaining an open dialogue with our clients is paramount. We take a proactive approach in meeting and exceeding benchmarks and expectations set by the construction industry.



**INFRASTRUCTURE
SUSTAINABILITY
COUNCIL OF AUSTRALIA
CERTIFIED THE GOLD
COAST LIGHT RAIL
PROJECT “AS BUILT
V1 EXCELLENT”.**



QUALITY

Raising the bar for corporate excellence and accountability.

Because infrastructure assets have to stand the test of time, we make sure the highest quality result is delivered on every project.

Our quality system is the product of over 50 years of project experience. It has been honed, improved and refined to meet today's exacting ISO standards. All our operations are certified by Lloyds Register Quality Assurance (LRQA) to AS/NZS ISO 9001 and have been since 2003.

Our quality leaders are skilled in their craft and provide governance and assurance across all our projects. This means our clients have added confidence in the finished product.

Most importantly, our people are passionate about getting it right. We build on that and provide them with the right tools, systems and training to deliver a quality project that will function as intended for decades to come.



**WE REMAIN FOCUSED
ON CONTINUOUS
IMPROVEMENT IN
ALL ASPECTS OF
BUSINESS AND
PROJECT DELIVERY**



ENVIRONMENT

We continue to grow our capabilities and performance.

Our environmental commitment is second to none. On all our projects environmental management is everybody's responsibility, regardless of their role and the nature or location of the projects.

We lead by example in promoting environmental management. We empower our people and teams to be their best and our people are actively encouraged to be creative and innovative in approaching environmental management.

We have a dedicated team of environmental professionals that actively supports all staff in achieving the high environmental standards expected. We do this with a positive and collaborative approach and a focus on accountable leadership; reducing emissions; managing efficient use of energy, resources and project materials; minimising waste; and through responsible biodiversity management of local flora and fauna.

We take on a "one team" approach with our clients and partners in our commitment to the environment. Our method has created a framework for our environmental standards which have been recognised throughout the industry.

INDUSTRY LEADING ENVIRONMENTAL PROTECTION IS WHAT SETS US APART AND DELIVERS RESULTS FOR OUR CLIENTS AND THE COMMUNITY

SHAREHOLDER'S INFORMATION



FNB Stadium -
South Africa

The Aveng Group

McConnell Dowell is 100% owned by Aveng Limited, a broadly held company listed on the Johannesburg Stock Exchange (JSE) in South Africa, with approximately 30% ownership by international investors.

The Aveng Group codes of business practice have been developed

over more than a century in the construction, engineering, mining, steel and manufacturing sectors.

With almost 30,000 employees, Aveng's legacy of excellence is built on providing quality service and products to its clients, and by respecting the communities in which we operate.

The Aveng Group's reputation as a leader in infrastructure development includes landmark buildings, roads, rail, bridges, dams and power facilities in numerous developing economies.





**DRIVING
PROGRESS**

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Corporation Limited**
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**Australia
New Zealand & Pacific
South East Asia
Middle East**

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